



DEPARTMENT OF DEFENSE
HEADQUARTERS, UNITED STATES SOUTHERN COMMAND
UNITED STATES ARMY GARRISON - MIAMI
3511 NW 91st Avenue
Miami, Florida 33172-1217

12 June 2002

Dear Newcomer,

Welcome to the United States Southern Command and Miami, Florida. We are located in a culturally eclectic and vibrant community that offers infinite opportunities for entertainment, education, recreation, dining, shopping, and more! Up to this point, you have probably lived on or near an installation and experienced a close relationship with the base population and its services. Southern Command, alternatively, is a unique Command because it is not located on or near an installation. Housing is dispersed and leased among civilian neighbors in civilian apartment communities, as well as many of the other services normally provided on a traditional military installation. With that in mind, I recommend you take the time to familiarize yourself with more information about Southcom and its community by going to <http://www.dmdc.osd.mil/sites> and <http://www.southcom.mil>.

For more information, please call 1-888-547-4025, ext. 2723, or (305)-437-2723, or DSN 567-2723. You can also email me at harmsj@hq.southcom.mil.

Sincerely,

A handwritten signature in cursive script, reading "Jennifer M. Harms", is written over the typed name.

Jennifer M. Harms
Relocation Readiness Manager